



A Team Approach to Scaling Completion

# **POLICY & IMPLEMENTATION**

# WE BELIEVE IN EFFECTIVE IMPLEMENTATION

We will develop and act on clear, concise, highly-structured, evidence-based and goal-oriented implementation plans that are quantifiable and measurable – equally owned by administrators and faculty with robust accountability for all. We expect action at scale and with urgency, ensuring all students are provided the opportunity to benefit from reform efforts. We will deploy best practices where they exist and work to discover new solutions where they do not.



***“Shhh...  
She can’t see us if  
we don’t move.”***



**WE BELIEVE IN SMART POLICY...**

which is **evidence-based**, pursued in an **appropriate venue**, developed **transparently** and with **implementation in mind**.

A nighttime photograph of a city street in Indianapolis, featuring tall buildings and streetlights. The image is overlaid with a dark blue gradient.

# **SUMMER ACTION SUMMIT** INDIANAPOLIS

#SAS2017

**COMPLETE  
COLLEGE  
AMERICA**

# POLICY & IMPLEMENTATION



**Paula Short**

Sr. Vice Chancellor, Sr. Vice Provost  
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**Helen Giddings**

State Representative  
TEXAS

@HelenGiddings

A nighttime photograph of a city street in Indianapolis, featuring tall buildings and streetlights. The image is tinted with a blue color scheme.

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